



#### It won't be easy...

Since its founding in 1996, the Amazon Conservation Team has been redefining conservation. We stay small and work smart. Today, our efficient and effective models of partnership and capacity building are emulated worldwide.

#### but together, we will succeed

In 2011, more than ever before, we built sustainable partnerships to protect more indigenous lands and rights, promote more traditional culture, and ensure human rights for more people in the Amazon.

#### because we must.

The urgency of rainforest conservation has never been greater and building strategic partnerships has never been more important. In 2011, we partnered with a growing network of experts and specialists; indigenous, native and local leaders; and institutions, governments, and funders.

It's the path we've blazed for more than 15 years, and our work has just begun.

With significant help from ACT and our partners, many indigenous lands in the Amazon—mostly intact and among the most biodiverse in the world—are holding the line on wholesale destruction of the Amazon forests. Together, we are increasing the capacity of tribal groups to control their lands and lead their fight against encroaching deforestation. We provide training in sustainable management and vigilance, identify ecologically friendly income generators, and help our partners preserve invaluable knowledge traditions.

In sustained collaborative relationships with more than 30 Amazonian indigenous groups, we have mapped 70 million plus acres of rainforest and helped put those lands on the fast track to protection. Through the power of partnership, we have created two unique Amazonian protected areas, trained hundreds of park guards to protect the forests, and built traditional medicine clinics in remote villages. We also have implemented programs to improve the lives of indigenous women and children.

A recognized leader in creating coalitions of NGOs, public entities and indigenous peoples to design and implement effective land management solutions, ACT works with partners to ensure that sustainable solutions are applied broadly. Our innovative work in the design of methods that get lasting results on the ground has achieved global awareness. Together with our partners, we are investigating how these methods can be replicated on an international scale.

ACT has also helped shape policy regarding carbon emissions in South American rainforests. However, like land purchases and debt-for-nature swaps, carbon and other payment for ecosystem service projects are not magic bullets. Like so many parts of the conservation effort, they are essential tools in the conservation toolbox, all of which are crucial in the race to protect the world's last great rainforests. As a longtime standard-bearer for the principle of conservation empowerment in the Amazon, we are building the necessary partnerships—and protecting the Amazon—with every tool at our disposal and with the urgency it demands.



Sincerely, Mark J. Plotkin, Ph.D., L.H.D. President

Mark & Plotkin

Together, we are increasing the capacity of indigenous groups to control their lands and lead their fight against encroaching deforestation.





ACT works in direct partnership with indigenous people to conserve biodiversity, improve human health, and strengthen traditional culture in South America. An NGO at the cutting edge of social entrepreneurship, we are recognized for our innovative work in protection and capacity building.





Assembling unique interdisciplinary teams of experts across disciplines, and leveraging our proven models of partnership and capacity building to create sustainable frameworks for rainforest conservation, ACT has achieved globally recognized success in innovative environmental protection in the critically important Amazon basin.





### NORTHWEST AMAZON

To facilitate the integration of numerous separate protected area initiatives in the Colombian Amazon. ACT hosted a 2011 forum entitled Best Practices and Lessons Learned in Capacity Building Programs for the Protection of the Andes-Amazonian Region with participation from the Colombian national parks service, several national and international NGOs, and seven indigenous organizations.

ACT worked
 with the national
 ministry of
 education and
 state secretary of

education to accredit the ACT-sponsored Yachaicurí Ethno-Education School—an unprecedented and monumental achievement that ensures ongoing state funding for Inga ethnoeducation.

 In collaboration with the Colombian national parks service and regional officials, in 2011, ACT reached out to several new communities —the Uitotos, Kichwas and Miraña— who together manage millions of acres of Amazonian forest.

In partnership with the national parks service, the interior ministry, and administrators of the twomillion-acre Río Puré National Park, ACT began defining a policy for the protection of indigenous groups in voluntary isolation within the park. In December 2011, the government issued a legal decree to protect isolated indigenous peoples from unwanted contact, a direct result of ACT's collaborative work.





- ACT brings together indigenous park guards and representatives of the interior ministry to coordinate indigenous training courses monitored by the national government. ACT-published park guard training manuals written in Dutch and two indigenous languages will serve as essential references for graduates of the program.
- In partnership with the
  International Union for the
  Conservation of Nature
  (IUCN), ACT is building
  production facilities for a

sustainable income project for indigenous rainforest people focused on immunity-boosting tea production, and is providing training in plant propagation and cultivation, packaging, food safety, marketing, business planning, bookkeeping, and project administration.

As the Suriname
government's technical
consultant for the
demarcation of lands, ACT
guided a 2011 international

NORTHEAST AMAZON

stakeholder conference on land rights and demarcation.
Participants included indigenous and native community leaders and government experts. As a follow-up, ACT was the only NGO invited to join a government team preparing to mediate land rights and expand environmental protection southern Suriname.









- ACT helped Surui
  environmental agents plan
  and implement vigilance
  expeditions to detect and
  respond to threats in and
  around their lands. Carried
  out in collaboration with the
  national indigenous affairs
  agency, the expeditions
  covered the entire 612,000acre reserve.
- Invited and appointed by the state of Pará and with the support of the national indigenous affairs agency, ACT and its partners, the NGO Kanindé and the Wai-Wai people, carried out ethno-environmental

surveying for areas encompassing over 12 million acres of indigenous lands, a process previously implemented by the partners in eight indigenous territories. The project has collected essential information regarding natural resources, resource use, the sustainability of indigenous communities, and social and traditional features of the reserve as the basis for land management planning.

With communities of the Tumucumaque Indigenous Reserve of the northern Amazonian state of Amapá,

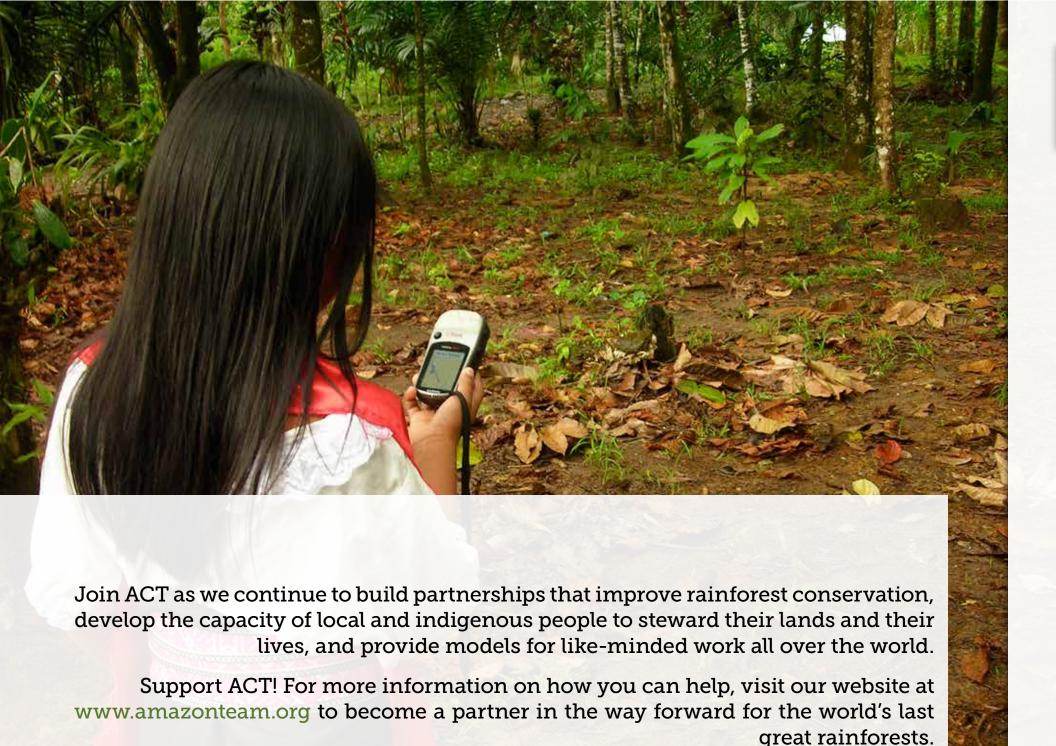
In 2012, following over a decade of institutional strengthening and the forging of enduring relationships with more than 20 indigenous groups, ACT's longtime Brazil program was formally made independent. With this firm foundation established, the Equipe de Conservação da Amazônia (ECAM) will continue to advance biocultural initiatives in multiple locations in the Brazilian Amazon. Meanwhile, ACT will continue to engage strongly in the northeast Amazon while redoubling our investment in the northwest, widening our reach to vast new territories and border regions, as always upon the direct request of local indigenous groups.

## BRAZIL

ACT partnered with the Conservation Strategy Fund to lay the groundwork for the reserve to receive financing for carbon credits and payments for ecological services.

- Together with Google Earth, ACT and the Surui launched "Surui Digital Forest in 3D" software to bring the forest, its biodiversity, and its cultures to a worldwide audience.
- In the northern Amazon, ACT partnered with numerous prominent state institutions to conduct the eighth state park guard training course, building the capacity of a variety of agencies and organizations to monitor Amazonian protected areas.





# PATHS THAT PROTECT

Conservation corridors are habitats, typically longer than wide, that connect protected regions of greater expanse. They vary greatly in size, shape, and composition. Corridors encourage migration and natural dispersion among native species, thus stimulating gene flow and diversity. Linking populations throughout the landscape, corridors reduce extinction risk and invigorate species diversity. They play a key role in rainforest conservation.

Until recently, indigenous people have been the essential missing element in the conservation equation.
When they are included, the

so-called biocultural corridors that result substantially increase the amount of available protected land.

ACT has proven experience providing social and technical training that successfully prepares indigenous people to manage and protect these biocultural corridors, their biodiversity, and their traditional ways of life. These corridors—the path forward in large-scale Amazon rainforest conservation—are best protected by the indigenous people who have called the rainforest home since time out of mind.





Even as ACT has been actively building partnerships that will sustain our efforts well into the future, our achievements during the year 2011 reflect the hard work and urgency of our mission to date. Only through a commitment to capacity building, indigenous rights, and sustainable conservation could such a small organization achieve so much.

## INNOVATION

 In Suriname's rainforest interior, ACT provides training and assistance to indigenous park guards who have graduated from the ACT-designed national indigenous park guard training course and are now active in four remote interior rainforest villages.

In 2011, ACT organized the third annual indigenous park guard-training course for Suriname with participants from three new indigenous communities.

In the southern Amazon, in partnership with the cultural assistance NGO Kanindé, ACT helped the Diahui indigenous people draft a management plan for their lands based on detailed ethno-environmental surveys.





### INCREASING SUSTAINABILITY

In 2011, ACT provided 90
 theoretical and practical training workshops on sustainable production systems, biodiversity restoration and protection systems, and innovative business schemes that use biodiversity in a sustainable manner for over 1,500

indigenous
community
members and local
farm promoters of
the Caquetá
department in the
Colombian Amazon. One
hundred and eighty local
leaders participated in the
ACT training workshop
Agroforestry Systems and
Ecological Certification

focused on agro-ecological

techniques and fair trade.

In the Brazilian Amazon,
ACT provided training and
funding to the Surui people
to implement sustainable
agriculture within their
territory so they can earn
the income they need to
manage their lands,
conserve their rainforest
home, and preserve their
culture.





## TRADITIONAL MEDICINE

In 2011, in the Colombian
 Amazon, ACT supported a
 first united gathering of two
 unions of healers
 representing five indigenous
 groups. Convening 74 elderly
 healers and their apprentices
 in men's and women's groups

from the five tribes, the healers discussed and planned ways to improve healthcare and strengthen their communities. ACT has supported such efforts for more than 15 years, recently enabling the men's union, UMIYAC, to become officially registered with the

Colombian state.





• In the Colombian
Amazon, at the ACTsupported Yachaicurí
Ethno-Education
School, students learn
first-hand the sustainable
farming techniques that allow
them to grow their own food,
contribute to food resources
of surrounding communities,
and provide an economic
base for their institution.

## INDIGENOUS EDUCATION

With ACT's assistance, 17
 children of the remote
 indigenous village of Apetina
 in Suriname's rainforest
 interior took part in the state's
 primary school final exam's
 for the first time in the
 community's history.



## MAPPING EFFORTS EXPANDED

In 2011, several tribes living in Amazonas, an enormous area in eastern Colombia, asked ACT to help map and enhance protection of their vast rainforest homelands. The request sprang from a 2009 ACT-sponsored gathering of traditional authorities of the Colombian Amazon Plains region, including the Yukuna, Miraña, Muinane, Uitoto, Bora, Okaina, Andoque, and Nonuya people.

Most recently, the communities of the Nunuya de Villazul (3.2 million acres) and Paní (1.9 million acres) indigenous reserves have requested support to create human landscape maps of their medicinal plant gardens, hunting grounds, fishing sites, and sacred sites, as well as areas under threat of environmental degradation.

These are among the latest examples of mapping projects ACT has undertaken over the years. Working alongside tribal cartographers, ACT will map these uncharted and pristine forests, which are encroached upon by illegal miners. Integrating these new maps with existing regional cartography, we will together lay the groundwork for sustainable land and community management plans.







# TOGETHER WE CHART THE PATH FORWARD

It takes all kinds of partnerships for ACT to continue to develop innovative solutions to the most pressing environmental and human rights issues in the Amazon. Please join with us as we build ground-up teams of conservation experts, indigenous leaders, government agencies, and like-minded environmental organizations.





#### NORTHEAST AMAZON

- ACT is helping the Trio people
   of the villages of
   Kwamalasamutu and Tepu to
   produce needed land cover
   maps to manage the highly
   biodiverse ecosystem where
   they live, prevent its
   degradation, and ensure its
   long-term health and vitality.
- ACT sponsors a pepper production and marketing project led by local indigenous women.
- ACT provides all necessary operational supplies for ACT-constructed traditional medicine clinics in four remote interior villages and for
- a hospital facility for longer stays and intergenerational teaching opportunities.
- In three remote villages, ACT provides traditional schooling led by tribal elders and shamans.







- In and around the borderlands of the Alto Fragua Indi Wasi National Park, ACT provides ongoing technical assistance, onsite oversight, and training in sustainable agriculture for five indigenous tribes and multiple farming communities.
- least 350 indigenous families,
  ACT facilitates an annual
  meeting of more than 60
  women healers and their
  apprentices from four tribes to
  preserve medical and cultural
  knowledge, advance
  handicraft production and
  sustainable agricultural
  projects, and support members
  in need.
- ACT supports Kofan

   indigenous women healers as
   they document the use of
   hundreds of medicinal plants
   in the 25,000-acre Orito Ingi 

   Ande Medicinal Plant
   Sanctuary, a unique reserve

created through a joint effort of the government, local tribes, and ACT.

Un-contacted Indigenous
Groups, a partnership with the
National Park Service and the
leadership of regional
indigenous reserves, offers an
opportunity to safeguard
vulnerable indigenous
communities and
simultaneously strengthen
protection of nearly 19 million
acres of contiguous forest in
the Colombian eastern
Amazon.

#### NORTHWEST AMAZON

 ACT and the Kogi people are partnering to protect sacred sites through direct purchase and the development of an integrated land management plan that ensures the community's access to the sea.



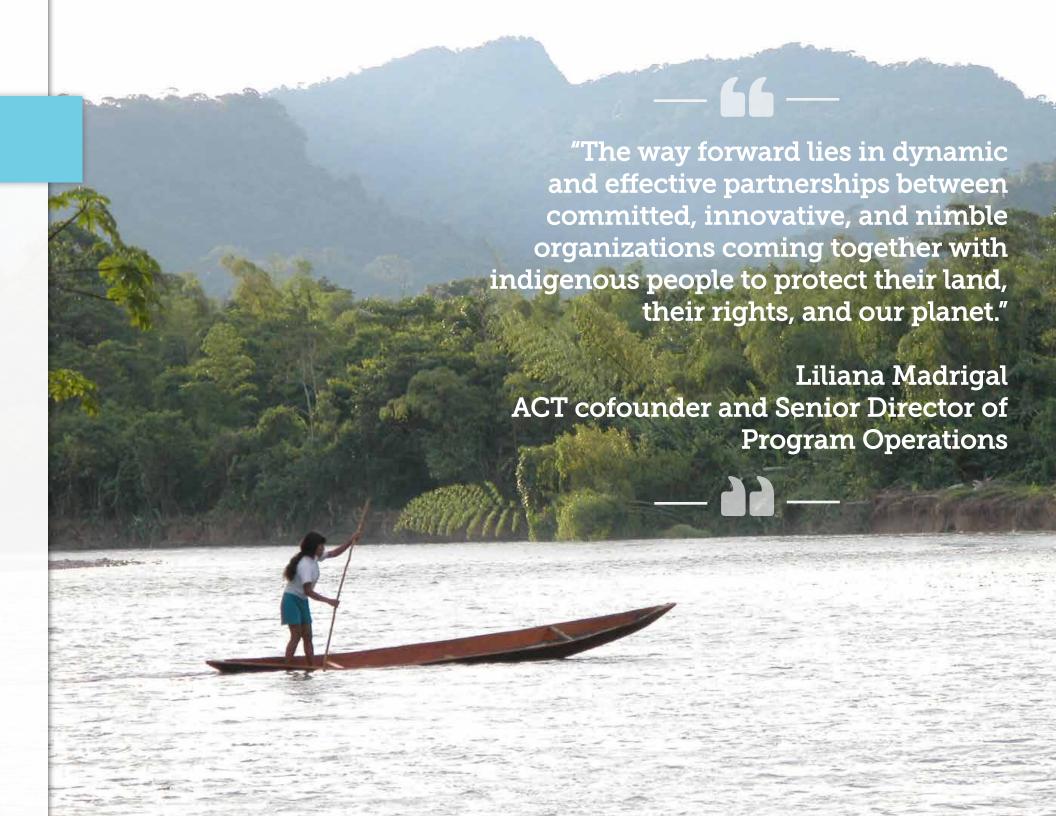






## WHY THE AMAZON MATTERS

Every small victory for standing Amazon rainforests is a victory in the struggle to contain global climate change, and no one knows this better than the people who have lived in these sacred and healing forests for thousands of years. From this highly pragmatic perspective, the crucial importance of the rainforest to the modern world can be summed up in a single word: carbon. When a tree is burned, a key component of global warming, carbon, is released. "Carbon sequestering"—that is, not killing trees—holds in carbon and holds back global warming.





### FINANCIAL OVERVIEW

#### Despite the sluggish economy, ACT completed the fiscalyear 2011 in good health while mindful of the global financial challenges ahead.

ACT's total annual revenue rose from \$3.9 million in 2010 to \$5.1 million in 2011, a 30% increase. A large portion of our revenue growth came in the form of foundation contributions and grants: these provided \$1.6 million, representing 33% of total revenue. Meanwhile, an aboveaverage level of grant support received directly by our country program offices ("in-country grants") accounted for \$1.9 million, or 38% of total revenue. Individual contributions and grants provided \$1.4 million in 2011, a 29% decline compared to 2010.

In 2011, expenses totaled \$5.0 million compared to \$5.4 million in 2010. ACT's programmatic efficiency remained solid at 83%, indicative of continued prudent management of expenses in the general, administrative and fundraising categories ("overhead"); these expenses decreased by 4% compared to fiscal year 2010 while representing only 17% of total expenses. Finally, ACT's total net assets at the end of

2011 improved slightly from \$2.6 million in 2010 to \$2.7 million.

The financial results depicted in this report are derived from ACT's audited combined financial statements as of December 31, 2011. The statements were examined by the independent certified accounting firm RAFFA and contain an unqualified audit opinion. They were prepared in accordance with Generally Accepted Accounting Principles (GAAP), which call for nonprofits to record revenue based on the year that funds are raised (accrual method of accounting) rather than on the year that contributions are designated for expenditure. In addition, for 2011, each of ACT's country program offices published audited financial statements according to their national accounting policies, legislation and auditing rules. A copy of ACT's full 2011 financial report may be obtained at www.amazonteam.org or by calling (703) 522-4684.

As ACT moves forward to 2012 and beyond, the global economic outlook remains unpredictable, reflected in universal belttightening among nonprofits. In the face of these challenges, we will continue to emphasize spending discipline and pursue maximum efficiency.

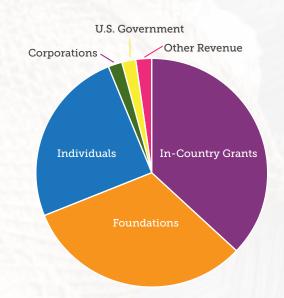
We are deeply grateful for the support of so many generous individual and institutional donors who believe in our team and the effectiveness of our work.

Karla Lara-Otero
Director of Financial Operations

Lula Lua

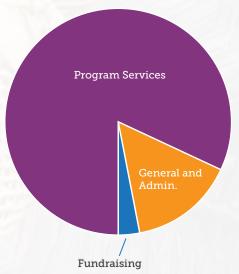
#### Revenue Sources

		FY 2011		FY 2	010
		In US\$	Percent	In US\$	Percent
In-Country Grants	•	1,923,983	37.54%	1,391,044	35.40%
Foundations	•	1,673,314	32.65%	470,070	11.96%
Individuals	•	1,421,304	27.73%	1,990,474	50.64%
Corporations	•	56,850	1.11%	57,389	1.46%
U.S. Government		21,150	0.41%	3,850	0.10%
Other Revenue	•	28,605	0.56%	17,479	0.44%
Total Revenue		5,125,206	100.00%	3,930,306	100.00%

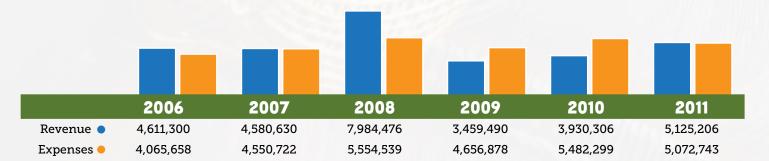


#### **Operating Expenses**

	FY 2011		FY 2010	
	In US\$	Percent	In US\$	Percent
Program Services •	4,178,005	82.36%	4,549,007	82.98%
General and Admin.	776,415	15.31%	797,557	14.55%
Fundraising •	118,323	2.33%	135,735	2.47%
Total Expenses	5,072,743	100.00%	5,482,299	100.00%



#### Revenue and Expense Trends





### Combined Statement of Financial Position

Information reflects combined financial statements for the years ended December 31, 2011 and December 31, 2010.

	2011	2010
	In US\$	In US\$
Cash and equivalents	2,316,084	2,367,547
Grants and pledges receivable	531,038	395,780
Other assets	282,617	253,627
Total Assets	3,129,739	3,016,954
Liabilities	475,973	387,279
Total Liabilities	475,973	387,279
Unrestricted	952,717	1,361,470
Temporarily restricted	1,701,049	1,268,205
Total Net Assets	2,653,766	2,629,675
Total Liabilities and Net Assets	3,129,739	3,016,954

- Funds are presented according to the accrual method of accounting.
- ACT's audited financial statements, which reflect an unqualified opinion, can be obtained online at www.amazonteam.org or by calling (703) 522-4684.





### Combined Statement of Activities and Changes in Net Assets

	2011	2010
	In US\$	In US\$
Contributions	1,070,630	1,565,682
Grants	4,025,971	2,313,316
Investment income	7,808	10,485
Other	20,797	40,823
Total Revenue and Support	5,125,206	3,930,306
Program services:		
Biodiversity	3,127,387	3,231,820
Culture	594,414	786,533
Health	456,204	530,654
Program Services	4,178,005	4,549,007
Supporting services:		
General and administration	776,415	797,557
Fundraising	118,323	135,735
Supporting Services	894,738	933,292
Total Expenses	5,072,743	5,482,299
Change in Net Assets	52,463	(1,551,993)
Net assets, beginning of year	2,629,675	4,181,668
Foreign exchange translation loss	(28,372)	
Net Assets, End of Year	2,710,510	2,629,675



Alcaldía Municipal de Belen de los Andaquíes Caquetá, Colombia

Alcaldía Municipal de San José del Fragua Caquetá, Colombia

Alcaldía Municipal de Solano Caquetá, Colombia

Anton de Kom University of Suriname, Faculty of Medicine Paramaribo, Suriname

Asociación de Autoridades Indígenas del Pueblo Miraña y Bora del Medio Amazonas Amazonas, Colombia

Asociación de Cabildos Indígenas de Puerto Leguízamo Putumayo, Colombia

Asociación de Cabildos Indígenas del Mirití-Amazonas Amazonas, Colombia Asociación de Cabildos Indígenas del Municipio de Villagarzón Putumayo, Colombia

Asociación de Cabildos Indígenas del Pueblo Siona Putumayo, Colombia

Asociación de Cabildos Nukanchipa Atunkunapa Alpa Cauca, Colombia

Asociación de Cabildos Tandachiridu Inganokuna Caquetá, Colombia

Asociación de Cabildos Uitoto del Alto Río Caquetá Caquetá, Colombia

Asociación de Campesinos de Yarcocha Pasto, Colombia

Asociación del Pueblo Kichwa de la Amazonía Colombiana Putumayo, Colombia Asociación de Médicos Indígenas Kofanes Putumayo, Colombia

Asociación de Mujeres Indígenas de la Amazonía Colombiana "La Chagra de la Vida" Putumayo, Colombia

Asociación de Reforestadores y Cultivadores de Caucho del Caquetá

Caquetá, Colombia

Asociación Para el Desarrollo Campesino Pasto, Colombia

**AVINA** Bogotá, Colombia

Bureau voor Openbare Gezondheidszorg Paramaribo, Suriname

Cabildo El Portal Caquetá, Colombia Cabildo Inga de Condagua Putumayo, Colombia

Cabildo Inga Kametzá de Mocoa Putumayo, Colombia

Cabildo Inga Mandiyaco Cauca, Colombia

Cabildos/Resguardos Ingas de Puerto Guzmán: Villa Catalina la Torre, Alpa Manga, Alto Mango, Nukanchipa Alpa, Wasipanga, Calenturas Putumayo, Colombia

Cabildo Kametzá Bijá de Mocoa Putumayo, Colombia

Cabildos Inga Kametzá del Alto Putumayo: San Francisco, Sibundoy, Colón, Santiago, San Andrés, San Pedro Putumayo, Colombia

Cabildo La Cerinda Caquetá, Colombia



Cabildos Inga de Yunguillo Putumayo, Colombia

Centre for Indigenous Peoples' Nutrition and Environment, McGill University Montreal, Quebec

Centrum voor Landbouwkundig Onderzoek Suriname Paramaribo, Suriname

Confederación Agrosolidaria de Colombia Caquetá, Colombia

Consejo Regional Indígena del Orteguaza Medio Caquetá Caquetá, Colombia

Consejo Regional Indígena del Medio Amazonas Amazonas, Colombia Conservation International Suriname

Paramaribo, Suriname

Coordinadora de las Organizaciones Indigenas de la Cuenca Amazónica Perú, Guyana, Ecuador, Bolivia, Brazil, French Guiana, Suriname, Venezuela, and Colombia

Corporación para el Desarrollo Sostenible del Sur de la Amazonía Putumayo, Colombia

Cooperativa Productora de Plantas Aromáticas y Medicinales de Putumayo Putumayo, Colombia

Dermatologische Dienst Suriname Paramaribo, Suriname

Fundación ESAWA Caquetá, Colombia Fundación Red Desarrollo y Paz del Caquetá Caquetá, Colombia

Geografische Land Informatie Systemen Paramaribo, Suriname

Gobernación de Caquetá Caquetá, Colombia

Gobernación de Putumayo Putumayo, Colombia

Instituto de Investigación de Recursos Biológicos Alexander Von Humboldt Bogotá, Colombia

Instituto Colombiano de Desarrollo Rural Bogotá, Colombia

Instituto Geográfico Agustín Codazzi Bogotá, Colombia Instituto de Hidrología, Meteorología y Estudios Ambientales de Colombia Bogotá, Colombia

Instituto Socioambiental Brazil

Inter-American Development Bank Washington, DC

Juntas de Acción Comunal de Belén de los Andaquíes y San José del Fragua Caquetá, Colombia

Kabinet van de President van Suriname / Ordening Goudsector Suriname Paramaribo, Suriname

Medische Zending Suriname Paramaribo, Suriname

Mesa REDD Bogotá, Colombia Mesa De Diálogo Permanente Bogotá, Colombia

Ministerio de Cultura Bogotá, Colombia

Ministerio de Educación Nacional Bogotá, Colombia

Ministerie van Regionale Ontwikkeling Paramaribo, Suriname

Ministerie van Ruimtelijke Ordening Grond en Bosbeheer Paramaribo, Suriname

Nationaal Instituut Voor Milieu & Ontwikkeling in Suriname Paramaribo, Suriname

National Herbarium Suriname Paramaribo, Suriname

Organización Uitoto del Caquetá, Amazonas y Putumayo Caquetá, Colombia Organización Zonal Indígena del Putumayo Putumayo, Colombia

Pan American Development Foundation Washington, DC

Parques Nacionales Naturales de Colombia Bogotá, Colombia

Patrimonio Natural Bogotá, Colombia

Peace Corps
Paramaribo, Suriname

Red Amazónica De Informatión Socioambiental Georeferenciada Brazil

Resguardo Kogui-Malayo-Arhuaco La Guajira, Colombia

Royal Tropical Institute Amsterdam, Netherlands Servicio Nacional de Aprendizaje Bogotá, Colombia

Suriname Conservation Foundation Paramaribo, Suriname

Tareno ma Wajanaton-Akoronmato (Organization of Trio and Wayana Representatives of Southern Suriname) South Suriname

Tropenbos International Colombia Bogotá, Colombia

Tropenbos International Suriname Paramaribo, Suriname

TNC Colombia Bogotá, Colombia

UNESCO Paramaribo, Suriname Unión de Médicos Indígenas Yageceros de la Amazonía Colombiana Putumayo, Cauca and Caquetá, Colombia

United Nations Development Program Paramaribo, Suriname

Universidad de la Amazonía Caquetá, Colombia

University of Amsterdam Amsterdam, Netherlands

Universidad Nacional – Sede Leticia Leticia, Colombia

WCS Colombia Cali, Colombia

WWF Colombia Cali, Colombia

WWF Guianas Paramaribo, Suriname



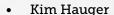
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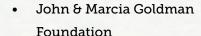
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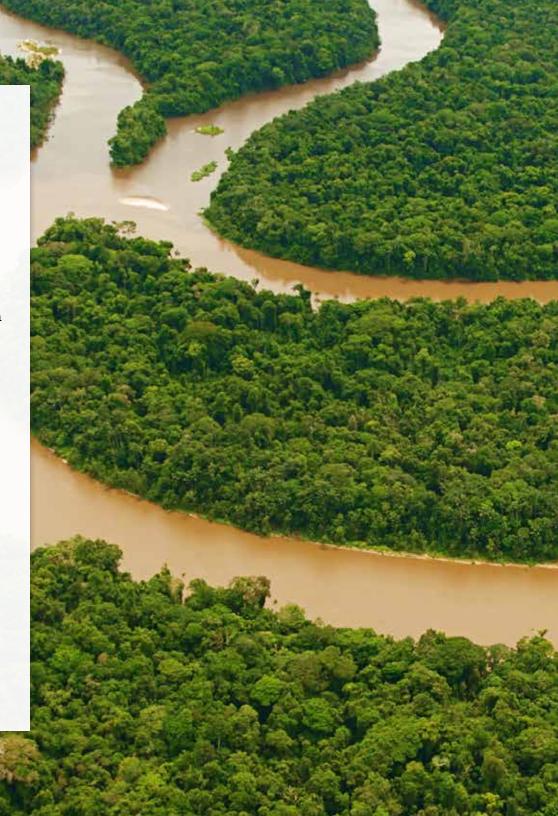
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